

Working the Land and the Data

By [QUENTIN HARDY](#) NOV. 30, 2014 NEW YORK TIMES



“We’ve seen a big uptick in the productivity of larger farms,” said David Schimmelpfennig, an economist at the Agriculture Department. “It’s not that smaller farms are less productive, but the big ones can afford these technology investments.”

And there is another risk. There is an incentive to grow single crops to maximize the effectiveness of technology by growing them at the largest possible scale. Farmers with diverse crops and livestock would need many different systems. Smaller farmers without technology could also grow one crop, but they would not capture most of the gains.

Technology encourages farmers to move too aggressively toward easy-to-grow and easy-to-sell crops that are more easily measured by instruments, rather than keeping some diversity in the fields — an age-old hedge against bad weather and pests, said Ann Thrupp, executive director of the Berkeley Food Institute, a policy and technology research institute at the University of California, Berkeley.

That is the fear. But there is also the promise that technology can make farming far easier. Like Tom Farms, other farms have also grown with the adoption of technology.

At a large family farm in the Rio Grande Valley in Texas, Brian Braswell uses satellite-connected tractors to plow fields with accuracy of one inch between furrows. His soil was tested with electrical charges, then mapped so that fertilizer is applied in exact doses from computer-controlled machines. He uses drones, the newest new thing, to survey flood irrigation.

“It would be easy to put an infrared camera on one of these and spot where crops are stressed,” he said, except that he is wary of Federal Aviation Administration regulations.

Brent Schipper takes data readings from his combine every three seconds at his 6,000-acre farm near Conrad, Iowa. In the storm season, he checks the weather app on his smartphone every 30 minutes. With the harvest in, he and other farmers who used to spend winters resting and repairing machines will be adding new sensors to their equipment, and poring over last season’s data, hoping to get an edge on the next season.

And at Iowa State University in Ames, a professor, Lie Tang, hopes to have his prototype weeding robot in fields by next spring. The robot may use infrared data to help identify weeds it then plucks.

In the past, “a farmer with 1,000 acres could make a good living,” Mr. Tom said. “I’m not sure that’s going to last.”

Tom Farms has [genetically modified crops](#), cloud-computing systems and possibly soon drones, if Mr. Tom does not go with lasers on low-orbit satellites. All of these items will be sending their data for analysis on the cloud-computing systems that Tom Farms rented from [Monsanto](#) and other companies.

“Farmers still think tech means physical augmentation — more horsepower, more fertilizer,” Mr. Tom said. “They don’t see that technology now is about multiplying information.” With corn prices at almost half the level they have been in the past few years, “my growth is going to come from farmers who don’t embrace technology.”

From a self-driving John Deere combine, Ernie Burbrink, a Tom Farms employee, sorts real-time data about moisture, yields and net bushels per acre on his iPad, sending important information by wireless modem to distant cages of computer servers that begin analyzing the data for next season’s planting.

“It used to be, if you could turn a wrench you’d be good at farming,” Mr. Burbrink said. “Now you need to know screen navigation, and pinpointing what data should go where so people can plan and predict. You need to be in tune with other people: seed consultants, agronomists, the equipment folks.”

Left unsaid: Mr. Burbrink, 34, has left behind his own family farm. “I just work for Kip. He’s probably five years ahead of my dad in technology. You have to have more land than we do to pay for all this,” said Mr. Burbrink, who has an undergraduate degree in agricultural economics from Purdue.

Tom Farms has 25 employees, including six family members, year-round and at various times can have up to 600 temporary workers. “Farms of this size can gross more than \$50

million in a good year,” Mr. Tom said. He will not disclose profitability, but he notes that margins are generally lower in farming than in most industries.

He still remembers begging for loans at 21 percent interest during the 1980s farm crisis. He credits his survival and growth to using technology, and figures it is how he will prosper now that corn is at \$4 a bushel, about half the level it was two years ago.

Looking at last year, he said, better uses of data analysis have raised his return on investment to 21.2 percent, from 14 percent. Other technology, like variable rates of irrigation and automated farm machinery, he said, accounted for another 4 percent of the total.

Like many farmers Mr. Tom is wary of what big company might own his data. He shares some information with [Monsanto](#), for example, but is careful of others’ policies around data retention. He also worries about how computation is going to change the farm he hopes to leave to his children.

“We and the other farmers could pool all our harvest data in real time,” he said. “You think the big companies would like that? You bet they would. Farmers don’t trust that; they’re independent. Your neighbor is also your competitor.”

Kassandra Rowland, one of Mr. Tom’s five children, manages personnel and partnerships with other farms and companies, and also the farm’s [Twitter](#), [Facebook](#), [Instagram](#) and [Pinterest](#) accounts. Her 9-year-old daughter is in the local elementary school’s robotics club.

“That’s another big change,” said Marie E. Tom, 84, Mr. Tom’s mother. “Our daughters go to farming meetings, and they speak. They’re respected. It wasn’t like that when I kept the books, and farming was all about what you did on the field.”

Mr. Tom’s father still tends cattle at 87. “Too many people don’t think farming is a business,” Ms. Tom said. “When we were first married, I told my husband, ‘You don’t ever go to town dirty; that’s what those people think farmers are.’ We’re a business, and if you don’t keep up, you get left behind for good.”